

3 September 1963

**MEMORANDUM FOR: Director of Security**

**SUBJECT : "Think" Piece - (1)**

With the changeover in the Directors of Security, I would like to present certain ideas for your consideration. I do this with the thought that time, and change in the Security Directors, may be a moment to review our traditional functions and methods of doing things.

**FIRST:**

In theory, and in the beginning, the dichotomy of Area SOs and Project SOs appeared sound. I feel this is no longer the case as a practical matter; in fact, confusion frequently results from this split. For example, it is not infrequent to have an Area SO reporting to me and underneath him a Project SO reporting to IOS. With a few exceptions, I feel all Area and Project Officers should be combined into Area SOs reporting directly to the DD(PPS). Two examples of Project SOs who should be immediately assigned to PPS would be [REDACTED] group and the Headquarters Security Officers supporting SAS [REDACTED]

**SECOND:**

Under present policy, Security approvals for applicants in staff positions can be made at the level of the Deputy Chief, Clearance Branch if the investigation is "clear" (which lends itself to interpretation); yet, DL's must come to the DD or D/S. While I do not have the background on this, it may be an old IQ report. I feel that an approval should at least be signed off by the Chief, Personnel Security Division and a serious DL should be disapproved by the Chief or Deputy of the Clearance Branch.

**THIRD:**

Year in and year out, we get requests for instructors in "protection methods for Chiefs of State." DD/P and OTR always say they cannot provide people for this purpose. Someone should decide if this is really a DD/P or OS function. If a function of our office, we should train several senior people in this effort and get credit for it (and possibly a slot or two).

**FOURTH:**

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**FIFTH:**

You have several papers on the Industrial Security Program which suggest that a study be made in this expanding field. I don't know what the study may show but off the top of my head, it would appear that we may have to set up an Industrial Security Branch or Division in the OS and combine our efforts in this area to avoid costly duplication and uncoordinated policy direction.



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Distribution:

Orig - RLB

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Deputy Director of Security (PPS)